

Dorset Health Scrutiny Committee

Dorset County Council



Date of Meeting	17 October 2018
Officer	Patricia Miller Chief Executive, Dorset County Hospital NSH Foundation Trust
Subject of Report	Briefing Paper on Maternity and Paediatric services at Dorset County Hospital NHS Foundation Trust
Executive Summary	<p>In December 2017 NHS Dorset CCG took the decision to retain 24/7 Obstetric and inpatient Paediatric Services at Dorset County Hospital as part of a single service network across Dorset.</p> <p>This paper outlines how this decision is being progressed through work with health and care partners across Dorset, Bournemouth and Poole.</p>
Impact Assessment:	Equalities Impact Assessment: Once service delivery proposals for both services have been developed, a full impact assessment will be required to ensure that all communities are able to access services safely.
	Use of Evidence: Any forthcoming plans will need to be evidence based and ensure that services are able to meet core national standards.
	Budget: A full business case will be required to support any proposals. This will then require approval via the Dorset Integrated Care System governance framework.
	Risk Assessment:

Briefing update: Maternity and Paediatrics Dorset County Hospitals NHS Foundation Trust

	<p>Having considered the risks associated with this decision using the County Council's approved risk management methodology, the level of risk has been identified as: Current Risk: LOW (for Dorset County Hospital NHS FT) Residual Risk: LOW (for Dorset County Hospital NHS FT)</p>
	<p>Other Implications: N/A</p>
<p>Recommendation</p>	<p>Dorset Health Scrutiny Committee are requested to note the update briefing.</p>
<p>Reason for Recommendation</p>	<p>This paper is for information only as no decision is required at present.</p>
<p>Appendices</p>	<p>1 Highlights of the Dorset Local Maternity Services Transformation Plan.</p>
<p>Background Papers</p>	<p>NHS England (2016): National Maternity Review Better Births NHS England (2017): Implementing Better Births; A resource pack for Local Maternity Systems</p>
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Briefing Update: Maternity and Paediatrics

Background:

In September 2017, after the conclusion of the Clinical Services Review public consultation, the CCG's Governing Body made the decision to create a single maternity and paediatrics service for Dorset. The Governing Body also agreed to 'seek to commission the delivery of consultant-led maternity services integrated across Dorset County Hospital and Yeovil District Hospital for the Dorset population'. Dorset County Hospital and Yeovil Hospital worked closely for a number of months to develop a sustainable service model. However, following the identification of a number of financial and service sustainability challenges across Somerset, Somerset Clinical Commissioning Group subsequently decided to carry out a review of clinical services across its own county, which included maternity and paediatrics services. This led to the cessation of the work between Dorset County Hospital and Yeovil Hospital.

As a consequence, Dorset Clinical Commissioning Group (DCCG) then signalled its intention to work to maintain a consultant-led maternity and overnight children's service in Dorchester as part of a single maternity and paediatrics service for Dorset.

In order to to achieve the above, the Dorset ICS will work to develop a delivery plan.

Maternity and Paediatrics services - Delivery Plan

The Trust will work with colleagues at Poole Hospital and Royal Bournemouth Hospital to develop a sustainable service delivery model for families in our local communities. To ensure this work takes into account the holistic needs of patients, engagement of colleagues from primary, community and local authority services will also be necessary.

The work of the delivery plan will be split into two phases over the period 2018 – 2020.

Phase 1 (2018/19) – To deliver a 'system-wide' local Maternity Services Transformation Plan concluding in 2019. The delivery of this plan is a national requirement as outlined in the following documents:

NHS England (2016): National Maternity Review Better Births

NHS England (2017): Implementing Better Births; A resource pack for Local Maternity Systems

The plan focuses on a number of areas set out by NHS England:

- Promoting safe and effective care
- Co-production with women and families
- Commissioning for outcomes
- Choice and personalisation
- Community hubs

- Neonatal care
- Postnatal care
- Information and technology

The Key Deliverables are as follows:

- Local needs assessment, benchmarking and an analysis of any gaps in service
- Co-production design / modelling including stakeholder events
- Piloting any proposed models of care
- Evaluation of these models prior to implementation

A high level summary of the plan is attached for information. This plan has been signed off by NHS England. Although it should be noted that final sign off is an iterative process as agreement is required by several levels of NHSE, both regional and national. With respect to the Dorset Integrated Care System, although the delivery of the plan sits with the One Acute Network Board, the Clinical Reference Group has an essential role in completing quality impact assessments on all proposals for service change to ensure that high quality, safe services are maintained.

Phase 2. The development of a Business Case showing what is required to deliver high quality, accessible and safe services on a consistent basis across East and West Dorset for women and children. This will include the following:

- 24/7 Obstetric Services at both Dorset County Hospital and Royal Bournemouth Hospital (Once the Major Emergency Hospital is created)
- An integrated approach involving Primary, Secondary, Social Care and Education, providing services for 0-16 year olds. The service will aim to achieve the best health and well-being outcomes for all children and young people through the succinct delivery of identification, assessment, treatment and support/care providing efficient and effective services and an Integrated Care Pathway for transition to adult services for eligible young people. The decision to delay the work on children's services until phase two was taken for two key reasons; firstly, the vast amount of change and transformation currently under way across the Dorset ICS means that the capacity of leaders and clinicians to undertake this work is limited. Secondly, Dorset County Council's Children's services will be a key partner in this work. As they are currently undertaking a significant improvement plan, it was felt that this work should be delayed until they are able to participate fully.

As the work programmes identified above progress, further updates will be provided to the Dorset Health Scrutiny Committee.

Patricia Miller, Chief Executive, Dorset County Hospital
Senior Responsible Officer for Maternity and Paediatric Services under the Dorset ICS

**DORSET LOCAL MATERNITY TRANSFORMATION PLAN –
DELIVERING BETTER BIRTHS**

Date of the meeting	17.10.18
Author	H NETTLE, PRINCIPAL PROGRAMME LEAD, NHS DORSET CCG
Purpose of Report	To provide an update to the Dorset Health Scrutiny Committee of progress in responding to recommendations from the National Maternity Better Births Review

1. Introduction

- 1.1 In March 2017 NHS England published “Implementing Better Births; A resource pack for Local Maternity Systems” providing guidance to deliver the recommendations of the National Maternity Review Better Births by 2020/21.
- 1.2 The Local Maternity System (LMS) is essentially the maternity element of the local Sustainability and Transformation Plan (STP), with which it needs to be aligned.
- 1.3 In response to the National Maternity Review Better Births recommendations Dorset STP has established a Local Maternity System through the existing local maternity partnership group that is supporting and driving the implementation of the recommendations.
- 1.4 The Dorset Local Maternity System (LMS) has developed a Local Maternity Transformation plan (MTP) that brings together an action plan of existing work relating to the reconfiguration of services as a result of the outcome of the Clinical Services Review (CSR) and future actions that need to take place up to 2020-21 to deliver the recommendations set out in Better Births.

2. Dorset Local Maternity Transformation Plan

- 2.1 Dorset STP is one of seven sites nationally that was selected by NHS England to fast track implementation of initiatives to deliver selected Better Births recommendations. The project has been running since February 2017 and includes improved Postnatal Care and Better Personalised Care Planning.
- 2.2 Women, families and front line staff (such as midwifery, obstetrics, health visiting, GPs) across Dorset have been co-producing and designing the early adopter improved models of care. The Better Births needs assessment completed in September 2017 was informed from the views of local women, families and professionals. The engagement process included views from women, partners and their families who have had experience of maternity services in Dorset over the last five years. The CCG received 427 responses to the online maternity service survey, and 57 people attended the maternity

'Whose Shoes event'. The engagement activities were analysed and reported by Bournemouth University Market Research Group (MRG).

2.3 The Dorset Maternity Transformation Plan is an all-encompassing plan to deliver the Better Births recommendations and existing work relating to the reconfiguration of services as a result of the outcome of the Clinical Services Review and includes:

- Increasing **midwifery led care** (including homebirths) and reducing the over medicalised model that exists in Dorset.
- Continuing to support **safer maternity care** so that services progress towards the 2020 national ambition to reduce stillbirths, neonatal deaths, maternal death and brain injuries by 20% and by 50% in 2025.
- Implementing **saving babies lives care bundle** that has been completed by Trusts.
- All three Dorset providers are signed up to the **NHS improvement maternal and neonatal safety collaborative**, including developing a learning collaborative to share learning across Wessex.
- Implementation of national funding to improve access to **specialist perinatal mental health services**.
- It is positive that most women in Dorset already see their named midwife for antenatal and postnatal care in Dorset and work continues to improve **continuity of care** during labour.
- The actions required as a result of the outcome of the Clinical Services Review (CSR).
- **Early Adopter Project:**
 - Work is progressing on improving **choice and personalised care** by:
 - Developing a pan Dorset maternity website that will provide a single point of access for women to self-refer to services.
 - The development of a pilot for a citizens portal for personalised care planning.
 - There has been an agreed **new postnatal care model** that includes:
 - The extension of the postnatal care pathway to offer women more support and contacts up to 28 days (instead of up to 10-14 days) before discharge.
 - The introduction of a consultant led post-natal clinic between 6-8 weeks postpartum for women who have specific medical needs following a traumatic and/difficult birth.

- In the early stages of the Development of Pan Dorset Antenatal and Postnatal Education package prioritising Emotional Wellbeing and Mental Health within the Early Adopter Project.

3. Leadership

- 3.1 The Local Maternity System has effective leadership with established senior leader (SRO) who is connected into the governance of the STP.
- 3.2 There is dedicated programme management and resource to support the delivery of the plan and work of the Local Maternity System.

4. Sustainability

- 4.1 There are opportunities for doing things differently in maternity care that will enable re-allocation of resources to support improved pathways of care and outcomes for mums, babies and their families.

5. Conclusion

- 5.1 The Dorset Local Maternity System has worked collaboratively with Dorset maternity system partners to develop a comprehensive plan that sets out the need, vision and action that is required to deliver Better Births up to 2020/21.